Briefing 16–22 November 2026

Estonia · Latvia · Lithuania

Baltic economic and business developments — weekly overview

Government investment plans, airline restructuring, industrial expansion, corporate acquisitions and new economic data shaped developments across the Baltic states during the week.

IN THIS ISSUE

01 Government & telecom assets 1
02 Aviation / airBaltic 2
03 Food industry 3
04 Industrial investment 5
05 Energy / electricity & fuel 6
06 Corporate transactions 8
07 Transport, labour & regulation 9
08 Finance & EU funds 10
09 Technology & export markets 11
10 Economic statistics 11
• Baltic Focus Assessment 13

01 Latvia — New Government, Development Fund and Telecom Assets

New government takes office

- **17 November:** Latvia's parliament approved Prime Minister Andris Kulbergs' second government.
- The government proposes a Latvian Development Fund with financing capacity of up to **€6 billion**: up to €2 billion in unsecured bonds and up to €4 billion from private and institutional investors.
- Initial assets under consideration include Latvenergo, Latvijas valsts meži, state property holdings, LMT and Tet.
- The fund would focus on housing development, defence-related manufacturing and industrial automation.
- Legislation is planned as part of the **2027 state budget package**.

ECONOMIC RELEVANCE

The proposal could change the management and financing of major state-controlled assets, creating a new investment vehicle involving public and private capital.

STATUS

Government proposal. The fund has not been established and the financing has not been raised.

SOURCES

Latvian Cabinet of Ministers

LSM

LMT and Tet — competing proposals

- **19 November:** LMT confirmed receiving proposals from two international investors interested in acquiring Telia's holdings in LMT and Tet.
- LMT presented a business model involving corporate integration, international expansion and a potential doubling of profits over five years.
- According to LMT, its proposal could generate approximately **€300 million for the Latvian state in 2027**, without requiring state budget financing.

ECONOMIC RELEVANCE

Ownership, integration and investment decisions remain unresolved for two of Latvia's most significant telecommunications businesses.

CONTINUED

01 Latvia — New Government, Development Fund and Telecom Assets

LMT and Tet — competing proposals

- Tet submitted a separate proposal without conducting its own search for new investors.
- The government's declaration envisages a different sequence: **merge LMT and Tet first, then decide whether to sell shareholdings**.
- State asset manager Possessor is expected to assess the proposals by **24 November**; a government decision on the next direction is expected around **1 December**.

STATUS

Competing proposals, not a completed transaction. Financial benefits remain estimates by the participants.

SOURCES

LSM, 19 November

02 Aviation — airBaltic Fleet Restructuring and December Financing

Six aircraft leases rejected; six more await court decisions

- **17 November:** The US Bankruptcy Court for the Southern District of New York approved airBaltic's rejection of leases covering six Airbus A220-300 aircraft.
- Among them are **YL-BTC and YL-BTD**, delivered to the airline in February 2026.
- Two additional applications cover six further aircraft.
- The revised business plan envisages approximately **36 aircraft at the end of 2026**, compared with 54 at the end of June.

Lease rejection date	Aircraft	Status
17 November	YL-CSI, YL-ABD, YL-ABE, YL-ABF, YL-BTC, YL-BTD	Approved
25 November	YL-CSN, YL-CSL, YL-CSM	Requested
2 December	YL-AAW, YL-AAX, YL-AAY	Requested

The proposed rejection dates do not necessarily represent the dates of physical aircraft returns. The six additional leases remain subject to court decisions.

A separate application concerns **YL-AAO**, an aircraft declared a constructive total loss following an earlier technical incident. It is not included in the twelve lease rejections.

CONTINUED

02 Aviation — airBaltic Fleet Restructuring and December Financing

Financing timetable

- A financial adviser warned that airBaltic could exhaust its available cash in the **first half of December** without additional emergency financing.
- The overall debtor-in-possession financing facility is **up to €350 million**, with access to subsequent tranches subject to conditions.
- **4 December:** Bondholders' meeting concerning financing security arrangements.
- **9 December:** Court hearings on pending aircraft applications and contested financing priorities.
- **23 December:** Deadline for binding arrangements with lessors covering 75% of the fleet and key commercial partners.
- **12 January 2027:** Deadline for equity, exit-financing and Latvian government support commitments.

ECONOMIC RELEVANCE

The airline is simultaneously reducing its fleet and negotiating the financing required for its reorganisation. Changes may affect its scheduled network, aircraft-and-crew leasing operations, creditors and related aviation businesses at Riga Airport.

STATUS

The cash warning is a conditional financial forecast, not an announcement that the airline will cease operations.

SOURCES

Baltic Focus — Aircraft restructuring

LSM

03 Food Industry — Acquisitions, Profitability and Production Risks

Lithuania — INVL completes fish-processing acquisitions

- **20 November:** INVL Private Equity Fund II completed the acquisition of Nordian Group and Norvelita.
- Combined **2025 revenue: €199 million**.
- Norvelita: **€152.7 million** revenue; specialises in smoked and cured salmon, with approximately 85% of production exported to Western Europe.
- Nordian Group: **€46.3 million** revenue; supplies fresh fish to major Lithuanian retail chains.
- The founders retain minority shareholdings.
- Swedbank provided **€50 million in financing** to Nordian Group for the acquisition of Norvelita.

ECONOMIC RELEVANCE

The transaction combines fresh-fish distribution and export-oriented processing within a larger regional group. The total purchase price has not been disclosed.

SOURCES

INVL

Swedbank financing announcement

CONTINUED

03 Food Industry — Acquisitions, Profitability and Production Risks

Latvia — Spanish investor enters Brīvais vilnis

- **17 November:** Spain's Redisco Alimentación, operating under the Conservas BayMar brand, became a **44.18% shareholder** in Latvian fish processor Brīvais vilnis.
- Mūsu investīciju fonds retains **53.28%**.
- The Spanish company was already an established customer of the Latvian producer.
- Transaction price undisclosed.

ECONOMIC RELEVANCE

A longstanding commercial relationship has developed into direct equity participation by a foreign customer.

SOURCES

LSM

Lithuania — Akola Group reports weaker profitability

Results for July–September 2026, the first quarter of FY2026/27:

Indicator	Result	YoY
Revenue	€420.4m	+6.7%
EBITDA	€29.7m	−18.0%
Net profit	€11.7m	−40.1%

- The group sold 881,000 tonnes of products, up **11%** year on year.
- Grain-trading margins narrowed.
- Selling prices for milk produced by the group were almost **29% below** the corresponding period last year.

ECONOMIC RELEVANCE

Higher sales volumes and revenue have not prevented a substantial decline in profitability.

SOURCES

Akola Group, 18 November

Lithuania — African swine fever at Bekonas LT

- African swine fever was confirmed at the Bekonas LT complex in the Kėdainiai district.
- The outbreak affects a facility housing approximately **26,000 pigs**.
- The entire herd was ordered to be culled.
- A municipal-level emergency was declared on **17 November**; eradication work continued during the week.

ECONOMIC RELEVANCE

Direct loss of livestock production capacity, with veterinary restrictions affecting the surrounding agricultural area.

SOURCES

Lithuanian State Food and Veterinary Service

CONTINUED

03 Food Industry — Acquisitions, Profitability and Production Risks

Additional dairy-sector context — Latvia

The court opened legal protection proceedings for **Rankas piens on 13 November**, with the decision reported publicly on 17 November. The dairy company must submit a restructuring plan agreed with creditors by **13 March 2027**.

The opening of proceedings does not mean that a restructuring plan has already been approved.

SOURCES

LSM

04 Industry — Magnets, Composites and Industrial Zones

Estonia — Neo Performance Materials

- **18 November:** The expansion of permanent-magnet production at NPM Narva received European strategic-project status under the Net-Zero Industry Act.
- Planned annual production capacity: **5,000 tonnes**, up from approximately 2,000 tonnes.
- The expansion forms part of the broader **€400 million GAUSS programme** in Estonia, including Silmet modernisation.
- Strategic status is intended to facilitate permitting and project development.

ECONOMIC RELEVANCE

Expansion of Europe's industrial capacity in permanent magnets, a significant component of electric motors and advanced manufacturing.

STATUS

Expansion planned; the €400 million figure refers to the broader programme, not solely to the Narva factory extension.

SOURCES

Estonian Ministry of Economic Affairs

Latvia — Brimer expands in Liepāja

- **17 November:** Norwegian-owned Brimer Liepaja announced an investment of approximately **€3.5 million**.
- The project includes a new manufacturing and administrative building at the Port of Liepāja.
- Production space is expected to increase by approximately **1,600 m²**.
- Major construction work is planned for early **2027**, subject to the necessary approvals.

ECONOMIC RELEVANCE

Expansion of an established Latvian manufacturing operation specialising in composite structures for marine and aquaculture applications.

SOURCES

LIAA

CONTINUED

04 Industry — Magnets, Composites and Industrial Zones

Lithuania — Visaginas Free Economic Zone

- **17 November:** The Lithuanian Seimas approved further consideration of legislation establishing a free economic zone in Visaginas.
- Preliminary estimates suggest potential investment of up to **€411.6 million**.
- Potential employment: up to **4,000 jobs**.
- The estimates envisage accommodation for as many as 20 businesses.

ECONOMIC RELEVANCE

A proposed new industrial investment location in northeastern Lithuania.

STATUS

Legislative proposal. Investment and employment figures are projections, not commitments.

SOURCES

Visaginas Municipality

05 Energy — New Generation and Electricity Price Differences

Estonia — Risti solar park opens

- **18 November:** Sunly announced the opening of its **244 MW Risti solar park** in western Estonia.
- Investment: **€125 million**.
- Project financing involved the European Investment Bank, SEB and Luminor.
- Construction has begun on a **143 MW / 294 MWh** battery energy-storage facility in cooperation with Rolls-Royce.
- Battery commissioning is expected in **2027**.
- Further development plans include a 42 MW wind farm and data-centre capacity.

ECONOMIC RELEVANCE

Risti combines commissioned solar generation with planned electricity storage and large-scale consumption. The battery, wind and data-centre components remain at different stages of development.

SOURCES

Sunly

CONTINUED

05 Energy — New Generation and Electricity Price Differences

Baltic electricity market

- Baltic wholesale electricity prices experienced three significant surges between mid-October and mid-November.
- On **17 November**, Latvia's day-ahead price reached **€220.33/MWh**, compared with **€173.91/MWh in Finland**.
- During **9–15 November**, average prices were approximately €170/MWh in Estonia, €233/MWh in Latvia and €237/MWh in Lithuania, compared with €63/MWh in Finland.
- Low wind generation, expensive gas-fired replacement power and transmission constraints contributed to price divergence.

ECONOMIC RELEVANCE

Persistent price differences between the Nordic and Baltic markets affect electricity-intensive businesses and customers exposed to exchange-linked contracts.

STATISTICAL DISTINCTION

Daily and weekly wholesale prices are not directly comparable with fixed retail electricity tariffs.

SOURCES

Baltic Focus — Electricity market analysis

Fuel Prices — Petrol and Diesel Fall Across Baltic Capitals

Petrol and diesel prices fell in Riga, Vilnius and Tallinn between 13 and 20 November. LETA recorded Friday pump prices at Circle K stations in the three capitals.

Capital	Fuel	13 Nov (€/l)	20 Nov (€/l)	Weekly change
Riga	95 petrol	1.748	1.716	−1.8%
Vilnius	95 petrol	1.809	1.739	−3.9%
Tallinn	95 petrol	1.729	1.679	−2.9%
Riga	Diesel	1.988	1.985	−0.2%
Vilnius	Diesel	2.209	2.199	−0.5%
Tallinn	Diesel	2.049	1.994	−2.7%

- Diesel prices fell only marginally in Riga and Vilnius.
- Vilnius remained the most expensive capital for both fuels. Tallinn had the lowest petrol price, while Riga had the lowest diesel price.

ECONOMIC RELEVANCE

Lower road-fuel prices offer some relief to motorists and transport operators, contrasting with persistently high wholesale electricity prices.

SOURCES

LSM / LETA, 14 November 2026

LSM / LETA, 21 November 2026

06 Corporate Transactions — Services and Commercial Property

Civinity enters Estonia

- **16 November:** Lithuanian building-services group Civinity agreed to acquire **51% of Estonia's Stell**, together with the company's management.
- Following completion, Stell's management will hold **49%**, up from approximately 9%.
- Stell employs approximately **1,500 people**.
- Revenue in 2025: **€42.1 million**.
- The transaction would extend Civinity's presence across all three Baltic states.

ECONOMIC RELEVANCE

Regional consolidation of building management and maintenance services, with operational control shared between Civinity and Stell's existing management.

STATUS

Agreement signed; closing remains pending.

SOURCES

Civinity

LRT

Lithuania — AGATHUM transaction in Kaunas

- **17 November:** AGATHUM completed the sale of **65% of Kanto AG**, which owns commercial property in central Kaunas.
- Proceeds from the shares: **€1.912 million**.
- A further **€392,000** from the assignment of part of a shareholder loan is expected by the end of December.
- The buyer was not publicly identified.

SOURCES

Nasdaq disclosure

Other corporate-market developments

- **Darnu Group:** Acquired an industrial property site in Vilnius covering approximately 11 hectares and 38 buildings.
- **Coffee Address:** Bondholders approved amendments to existing debt terms. The approval does not represent new financing raised.
- **Grenardi Group:** Bonds were admitted to trading on Nasdaq Riga's First North market from **17 November**.

SOURCES

Baltic Focus — Darnu Group

Coffee Address investor disclosures

Nasdaq — Grenardi

07 Transport, Labour and EU Regulation

Estonia — Road crossings with Russia to close

- **20 November:** The Estonian government decided to suspend crossings at all road-border checkpoints with Russia from **1 December 2026**.
- The measure covers passenger and road-freight traffic.
- Restrictions are planned for an initial period of **six months**, subject to review.
- Rail freight remains governed by existing restrictions and customs controls.

ECONOMIC RELEVANCE

A further reduction in road-based cross-border connectivity. The decision does not impose a new general suspension of railway freight.

SOURCES

Estonian Government

EU action on road-charging legislation

- **19 November:** The European Commission announced infringement action involving Estonia, Latvia and Lithuania over the Eurovignette Directive.
- **Latvia:** Reasoned opinion for incomplete transposition.
- **Estonia:** Letter of formal notice for incomplete transposition.
- **Lithuania:** Letter of formal notice concerning incorrect transposition or application.
- Each country has **two months to respond**.

ECONOMIC RELEVANCE

EU road-charging requirements affect tolls, vignettes and the regulatory framework for transport operators.

STATUS

Infringement proceedings, not penalties already imposed.

SOURCES

European Commission — November infringement package

Estonia — Platform-work legislation

- **18 November:** Parliament adopted legislation regulating conditions for platform workers.
- New provisions cover transparency of automated decisions and access to human review.
- Appeals against certain decisions must receive a response within **14 days**.
- At the time of the parliamentary announcement, the legislation was awaiting presidential action.

ECONOMIC RELEVANCE

Additional obligations for digital labour platforms, including delivery and transport services.

SOURCES

Riigikogu

08 Finance — Development Support, Payments and EU Funds

Latvia — ALTUM reports €521 million in new support transactions

January–September 2026 results, disclosed **20 November**:

Indicator	Value
New support transactions	€521m
Year-on-year growth	+30%
Projects supported	7,080
New loans	€257m
New guarantees	€232m
SME loans	€54m
Apartment-building energy-efficiency loans	€65m

- New lending increased by **27%** year on year.
- New guarantees increased by **€79 million**.
- New transactions under Recovery and Resilience Facility programmes reached **€43 million**.

ECONOMIC RELEVANCE

Increasing activity across state-backed financing instruments for businesses, housing and investment.

STATISTICAL DISTINCTION

These are new financing and guarantee transactions during the reporting period, not outstanding portfolio balances or grants disbursed.

SOURCES

ALTUM interim disclosure

Lithuania — CENTROlink reduces payment charges

- **18 November:** The Bank of Lithuania announced changes to CENTROlink payment-system tariffs, effective **1 January 2027**.
- SEPA Direct Debit transaction charges will fall from **€0.04** per instruction to volume-dependent rates between **€0.025 and €0.0035**.
- The largest users may see reductions exceeding 90%.

ECONOMIC RELEVANCE

Lower payment-processing costs for participating payment-service providers.

SOURCES

Bank of Lithuania

Lithuania — Final RRF payment assessment

- **17 November:** The European Commission issued a positive preliminary assessment of Lithuania's final Recovery and Resilience Facility payment request.
- The request amounts to approximately **€1.1 billion**.
- Expected remaining disbursement: **€992.8 million**, after accounting for earlier advance payments.
- Payment is expected by the end of December, subject to completion of the required procedures.

ECONOMIC RELEVANCE

Completion of the country's Recovery and Resilience Facility payment process would bring cumulative financing under the plan to approximately **€3.8 billion**.

STATUS

Positive preliminary assessment. The final payment had not yet been disbursed.

SOURCES

Lithuanian Ministry of Finance

09 Technology and Export Markets

Estonia — Jaan Tallinn and Anthropic's stock-market debut

- **19 November:** Anthropic began trading on Nasdaq following its initial public offering.
- Estonian Skype co-founder **Jaan Tallinn** was among Anthropic's earliest investors.
- Forbes estimated his net worth at approximately **$19.7 billion** following the listing.
- The estimate reflects his wider investment portfolio, including holdings outside Anthropic.

ECONOMIC RELEVANCE

A prominent example of early-stage Baltic-linked capital participation in a global technology company.

STATISTICAL DISTINCTION

The Forbes figure is an estimated net worth, not proceeds realised through a share sale.

SOURCES

Anthropic IPO announcement

Forbes

Lithuania — OBDeleven expands retail distribution

- **19 November:** Lithuanian automotive-diagnostics brand OBDeleven announced expansion into **180 Halfords retail stores** in the United Kingdom and Ireland.
- International expansion partner Bridgehead supported the retail distribution arrangement.

ECONOMIC RELEVANCE

Broader access to established international retail channels for a Lithuanian automotive technology product.

SOURCES

Bridgehead

10 Statistics — Economic Outlook, Employment and Agriculture

European Commission — Autumn 2026 Forecast

Released **17 November 2026**.

Real GDP growth, annual %

Country	2026 forecast	2027 forecast
Estonia	2.2	2.1
Latvia	2.6	1.8
Lithuania	2.7	2.2

- All three Baltic economies are expected to grow in both years.
- The Commission forecasts slower growth in **2027** across the region.
- Latvia faces the largest projected deceleration, from 2.6% to 1.8%.
- Lithuania is expected to retain the highest growth rate among the three countries in 2027.

ECONOMIC RELEVANCE

Regional economic expansion continues, although the forecast points to moderation in 2027.

STATUS

Forecast, not realised GDP growth.

SOURCES

European Commission — Autumn 2026 Economic Forecast

CONTINUED

10 Statistics — Economic Outlook, Employment and Agriculture

Estonia — Youth unemployment reaches 23.7%

Statistics Estonia, **16 November**. Third quarter of 2026.

Indicator	Q3 2025	Q3 2026
Overall unemployment	7.3%	7.9%
Youth unemployment, 15–24	20.1%	**23.7%**
Youth employment rate	38.6%	**34.0%**
Employed young people	55,200	**49,800**
Employment rate, 25–64	84.3%	**84.1%**

- Youth unemployment increased by **3.6 percentage points year on year**.
- Youth employment fell by **5,400 people**, despite the third quarter normally benefiting from seasonal employment.
- The employment rate among the core working-age population, 25–64, remained broadly stable.
- Total employment across all age groups declined by **22,000 year on year**, to **683,100**.

ECONOMIC RELEVANCE

The headline labour-market figures conceal a marked difference between age groups. Young people entering the labour market face substantially weaker conditions, while employment among the core working-age population remains comparatively stable.

STATISTICAL DISTINCTION

The decline in total employment cannot be attributed directly to corporate layoffs. Statistics Estonia reports that the largest employment reductions affected younger people and those of retirement age.

SOURCES

Statistics Estonia — Labour Force Survey, Q3 2026

Lithuania — Milk procurement prices and supplier numbers

Agricultural Data Centre, **19 November**. October 2026.

- Average natural milk purchase price: **€433.20 per tonne**, excluding VAT.
- Month-on-month change: **+7.88%**.
- Year-on-year change: **−12.02%**.
- Number of producers delivering milk: **6,816**.
- Annual decline in supplier numbers: **19.36%**, or 1,636 producers.
- Purchase price of milk adjusted to standard composition increased **3.59% month on month**.

ECONOMIC RELEVANCE

October brought a recovery in procurement prices, but prices remained substantially below the previous year's level. The number of active milk suppliers continued to decline.

STATISTICAL DISTINCTION

The decline refers to producers delivering milk during the reporting month. It does not necessarily mean that the same number of farms permanently ceased operations.

SOURCES

Lithuanian Agricultural Data Centre

Baltic Focus Assessment

The week brought several distinct developments in Baltic investment and business ownership. INVL completed its fish-processing acquisitions, a Spanish company entered the capital of Brīvais vilnis, and Civinity agreed on a controlling investment in Estonia. Latvia's proposed Development Fund introduces a much larger potential change in the management of state-controlled assets, but remains at the policy stage.

Industrial investment advanced on several fronts. Neo's planned magnet-production expansion gained European strategic status, Brimer announced new manufacturing investment in Liepāja, and Sunly commissioned additional solar capacity in Estonia.

Operating conditions remained uneven. Akola reported lower profitability despite higher sales, while Lithuanian milk procurement prices remained below last year's level. airBaltic's court-supervised restructuring and December financing deadlines represent a separate challenge for Latvia's aviation sector.

The latest statistics reveal differences within the region and its labour markets. The European Commission forecasts continued but slower growth in 2027, while Estonia's high youth unemployment points to pressures not fully reflected in the headline employment figures.

Across these developments, **completed transactions, investment plans, financing commitments and operating results remain distinct measures of economic activity**.

Reporting period: 16–22 November 2026 · Information cut-off: 22 November 2026